

## SECTION I

### OBJECTIVE AND SCOPE

1. OBJECTIVE. To understand internal defense and development policies, operations, roles, and capabilities.
2. SCOPE. Phase II, Military Strategy Seminar, is conducted to include:
  - a. Evaluation of the insurgent threat in the 1970's.
  - b. Examination of US internal defense and development policies and issues.
  - c. Examination of the military role and capabilities in internal defense and development.
  - d. Evaluation of Vietnam experience as a basis for future internal defense and development operations.
  - e. Examination of the Security Assistance Program as an instrument of internal defense and development.
  - f. Examination of US operations in support of indigenous governments.
  - g. Analysis of selected developing countries to place the insurgent threat, indigenous internal defense and development operations, and US responses in a real world context.
3. CURRICULUM RELATIONSHIP. Phase II, Military Strategy Seminar, builds on Phase I and previous courses to provide a basis for examining options in the use of military resources--host country, US, and third country--to promote order and progress in selected developing nations. In so doing, this phase makes use of the fundamentals of military strategy and insurgent war covered in the earlier phase and the knowledge gained in Course 1 (formulation and conduct of US policy), Course 2 (the causes and debilitating effects of insurgency in the portions of the world confronted by rapid change, instability, or violence), and Course 3 (DOD management of security assistance). Phase II contributes directly to Course 4 (US military strategic concepts, capabilities, assessments, and appraisals), Course 5 (major force alternative and long range trends), and Course 6 (key international issues and alternative solutions which may generate or impact on US operations to assist other nations in preventing, neutralizing, or destroying insurgency).

8 February 1972  
(Morning and Afternoon)

1. Panel.

a. Title. Consultant Panels (MSP-02)

b. Introduction. During the Insurgent Warfare Seminar, plans will be developed outlining actions to be taken over the next five years to either subvert or restore a climate of order to selected countries. During the panel discussions, area specialists will present information to stimulate thoughts on methods to stabilize the countries under study.

c. Objective. To become familiar with current policies and conditions in selected countries and to complete research in preparation for determining actions to be taken during the Insurgent Warfare Seminar.

d. Scope. Factors to be included during the discussion of each country are:

(1) US interests and objectives.

(2) Capabilities and operations of the US State Department, the United States Agency for International Development, the United States Information Agency, Department of Defense, and the Central Intelligence Agency.

(3) Importance and effectiveness of US governmental agencies and nongovernmental organizations in furthering US policy.

(4) Economic conditions.

(5) Sociopolitical conditions.

(6) Status of host country internal security forces.

(7) Status of insurgent forces.

2. Guidance. There will be five separate panels, one for each country being studied. Each will have sessions, as shown.

a. 0830-1030 (Presentations and Discussion)

Bliss Hall: Committees 1, 2, 3, and 4 (Thailand).

ALC: Committees 5, 6, and 7 (Guatemala).

Conference Room/Faculty Lounge: Committees 8, 9, and 10 (Ethiopia).

Upton Hall Auditorium: Committees 11, 12, and 13 (Brazil).

To be determined: Committees 14, 15, and 16 (Philippines).

b. 1100-1200 - All Red Teams (Discussion).

Room B303: Committees 1, 2, 3, and 4 (Thailand).  
Room B323: Committees 5, 6, and 7 (Guatemala).  
Room C329: Committees 8, 9, and 10 (Ethiopia).  
Room B207: Committees 11, 12, and 13 (Brazil).  
Room A301: Committees 14, 15, and 16 (Philippines).

c. 1330-1430 - All Blue Teams (Discussion).

Room B303: Committees 1, 2, 3, and 4 (Thailand).  
Room B323: Committees 5, 6, and 7 (Guatemala).  
Room C329: Committees 8, 9, and 10 (Ethiopia).  
Room B207: Committees 11, 12, and 13 (Brazil).  
Room A301: Committees 14, 15, and 16 (Philippines).

d. 1500-1600 - All Green Teams (Discussion).

Room B303: Committees 1, 2, 3, and 4 (Thailand).  
Room B323: Committees 5, 6, and 7 (Guatemala).  
Room C329: Committees 8, 9, and 10 (Ethiopia).  
Room B207: Committees 11, 12, and 13 (Brazil).  
Room A301: Committees 14, 15, and 16 (Philippines).

3. Required readings.

4. Bibliography.



DEPARTMENT OF THE ARMY  
US ARMY WAR COLLEGE  
CARLISLE BARRACKS, PENNSYLVANIA 17013

IN REPLY REFER TO:

1 4 DEC 1971

Office of the Commandant

Dear Doctor Cunningham:

Each year as part of its course on "Internal Defense and Development," the US Army War College has sought to examine in depth the internal security problems in a number of selected countries. This has taken the form of a panel presentation by knowledgeable US Government experts familiar with the problems of the particular country, followed by extended question periods during which members of the Army War College Class may direct specific inquiries to the panel members.

For this academic year, we are trying to assemble small country teams for Brazil, Guatemala, Ethiopia, the Philippines, and Thailand. Thus far we have made arrangements for representatives from the State Department, Department of Defense, and US Agency for International Development, and to complete our panels, we would like to obtain representation from your agency for each of the above selected countries.

The panel session is scheduled to take place at the Army War College on Tuesday, 8 February 1972, and the objective, scope, and schedule for the panel are as shown in the inclosure. Additional information can be obtained from your point of contact, Colonel Charles M. Simpson, at 717-245-3030 or 245-3040.

We would be grateful if your agency could provide representatives for each of our panels because this would provide greater depth and dimension to our studies.

Sincerely,

A handwritten signature in cursive script, reading "Franklin M. Davis, Jr.", is written over the typed name.

FRANKLIN M. DAVIS, JR.  
Major General, USA  
Commandant

1 Incl  
as

Doctor Hugh T. Cunningham  
Director of Training  
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